

The 13th Annual National Character & Leadership Symposium



COURAGE IN THE FACE OF ADVERSITY

*The United States Air Force Academy
Center for Character Development*



In Partnership with
ASSOCIATION OF GRADUATES
UNITED STATES AIR FORCE ACADEMY



February 23rd-25th, 2006



General [RON FOGLEMAN](#) retired from the USAF on 1 September 1997 after thirty-four years of active commissioned service. In his final tour of duty General Fogleman served as the 15th Chief of Staff of the Air Force and a member of the Joint Chiefs of Staff. As Chief of Staff, he served as the senior uniformed officer responsible for the organization, training and equipping of 750,000 active duty, Guard, Reserve and civilian forces serving in the United States and overseas. As a member of the JCS, he served as a military advisor to the Secretary of Defense, the National Security Council and the President. He currently serves as the Principal Partner in The Durango Group, LLC, an international aviation consulting firm with a client list that includes The Boeing Company, FMC, Northrop Grumman, Raytheon, and RSL Electronics.



A 1974 graduate of the United States Military Academy, Major General [ROBERT W. MIXON, JR.](#), is the Commanding General of 7th Infantry Division and Fort Carson. Prior to his assignment at Fort Carson, General Mixon served as the Deputy Director/Chief of Staff, Futures Center, United States Army Training and Doctrine Command, and the Deputy Chief of Staff for Developments, Fort Monroe, Virginia. His previous command assignments include Command of L Troop, 3rd Squadron, 11th Armored Cavalry Regiment at Bad Hersfeld, Germany; Command of 2nd Squadron, 3rd Armored Cavalry Regiment, Fort Bliss, Texas; Command of 1st Brigade, 2nd Infantry Division, Republic of Korea; and Deputy Commanding General, 7th Infantry Division, Fort Carson, Colorado. His military decorations include the Defense Superior Service Medal, Legion of Merit (5 Oak Leaf Clusters), and Meritorious Service Medal (3 Oak Leaf Clusters).



Brigadier General (retired) [MALHAM M. WAKIN](#) is Emeritus Professor of Philosophy at the United States Air Force Academy. He taught at the Air Force Academy from 1959 to 1995, where he served as Professor and Head of the Department of Philosophy, Chairman of the Humanities Division, Assistant Dean, Associate Dean, chair and member of numerous committees. His active duty service included tours as an Air Rescue navigator and a combat tour in Vietnam. He has authored or edited five books, the most recent being Integrity First: Reflections of a Military Philosopher. He has published many articles in a number of scholarly journals, mostly dealing with ethics, leadership, and a variety of applied ethics issues, and has authored a number of chapters in books on related topics.



Brigadier General (select) [SUSAN J. HELMS](#) is Deputy Director of Operations for Technical Training, Headquarters Air Education and Training Command, Randolph Air Force Base, Texas, where she oversees the planning, direction, and implementation of USAF Basic Military Training and officer and enlisted training. Colonel Helms received her commission from the U.S. Air Force Academy in 1980 and has served as an F-15 and F-16 weapons separation engineer and a CF-18 flight test engineer and Exchange Officer to the Canadian Aerospace Engineering Test Establishment. Selected by NASA in January 1990, Colonel Helms became an astronaut in July 1991. She flew on four shuttle missions and served aboard the International Space Station as a member of the Expedition-2 crew. A veteran of five space flights, Colonel Helms has logged 5,064 hours in space, including a world record spacewalk of eight hours and 56 minutes.

Keynote Speakers are continued on page 26

SPECIAL THANKS

special thanks

*The Superintendent, Faculty, Staff, and Cadet Wing of the U.S. Air Force Academy
would like to thank the following groups for their generous support:*



The US Air Force Academy
Association of Graduates



USAF Academy Class of '73



USAF Academy Class of '59



USAF Academy Class of '74

The Phillis Foundation

The support of the following organizations and individuals who graciously gave of their time
helped make the 13th Annual National Character and Leadership Symposium possible:

Dan Beatty, AOG

Leslie Frank, AOG

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C1C Ryan Enlow, Japanese Student Delegation Escort

C1C Stella Schiess, Japanese Student Delegation Escort

Cadet Honor Guard

REMEMBERING TARYN

remembering taryn



1983-2006

Taryn Ashley Robinson was born on February 1st, 1983 at Eglin AFB, Ft. Walton Beach, FL., to Maj. Gen. David Robinson and Lucy Lee Fowler. From that moment Taryn enjoyed every minute of life. Always happy and very active, Taryn loved everything from horseback riding to climbing trees and rocks; playing volleyball, softball, basketball and her clarinet; skiing, scuba diving, sailing, traveling; and, most of all, flying. Her dream of becoming a pilot and serving her country as an officer in the United States Air Force began to unfold when she was accepted at the United States Air Force Academy. She graduated and was commissioned a Second Lieutenant June 1st, 2005. During her challenging 4 years at the Academy, Taryn never stopped enjoying all that life had to offer. Soaring, scuba diving, going to the World Series, 3 weeks in Morocco, backpacking through Europe and even “running with the bulls” in Spain (twice) were just some of the adventures Taryn lived while earning her degree in Foreign Area Studies with a minor in Arabic. As a dedicated member of the NCLS team, she led the Public Affairs efforts for the Symposium and brought many to a knowledge of USAFA’s premier character symposium. She knew how to dream big and make her dreams come true. Taryn’s love of life, God and family, her giving nature, and tenacious spirit serve as a beacon to all who knew her, encouraging us to live life to the fullest. She will be greatly missed.



THURSDAY, FEBRUARY 23RD

8:15 AM

F-1

United States Air Force Academy Band performance by Rampart Winds

OPENING CEREMONIES

Joe Galloway

Author of "We Were Soldiers Once...and Young;" senior military correspondent, Knight-Ridder Newspapers

"LEADERSHIP AND MORAL COURAGE"

In the words of Robert F. Kennedy, "Few men are willing to brave the disapproval of their fellows, the censure of their colleagues, the wrath of their society. Moral courage is a rarer commodity than bravery in battle or great intelligence. Yet it is the one essential, vital quality of those who seek to change a world which yields most painfully to change."

9:30 AM

F-1

Kyle Maynard

Student, Wrestler, University of Georgia

"NO EXCUSES!"

Kyle Maynard was born with a rare disorder called "Congenital Amputation." Focusing on accomplishments rather than limitations, "It's not what I can do; it's what I WILL do." Showcased in his book, No Excuses, Kyle's attitude towards life is the result of numerous failures, perseverance to overcome his limitations, and the loving, but strict care of his parents. He may only stand three feet tall, but he is truly a giant among men.

H-1

Eric Alexander

Mountaineering Guide, Motivational Speaker

"ADVENTURE BEYOND LIMITS"

Each individual on a team must be a person who is trustworthy and who can trust those around them. Dare to risk it all when the "experts" say the risk is too great. Teamwork made guiding a blind man to the summit of Mt. Everest possible. When opportunities to quit arise, we all must be willing to take the lead.

H-2

Colonel (retired) Frederick D. Gregory

Former Deputy Administrator and Chief Operating Officer for NASA

"AMERICA'S FUTURE WILL BE IN YOUR IMAGE"

America must re-establish its leadership role in those scary things that we are famous for. You will be the ones to regenerate that competitive spirit.

L-2

Dick Beardsley

Marathon Champion, Motivational Speaker

"NOTHING'S TOO BIG TO BEAT"

Dick Beardsley's inspirational and motivational message will address his humble start in life and meteoric rise in running. He will also explain some of the struggles he's faced, especially with chemical dependency, and how he turned his life around with hard work and a positive life attitude.

L-4

Jackie Pflug

Terrorist Survivor - EgyptAir Flight #648

"THE COURAGE TO SUCCEED"

As she relays the story of the 1985 hijacking of EgyptAir Flight 648 and her experience of being shot execution-style, she describes the skills she has employed to survive and grow and how the audience can apply these methods to their own lives. We can all become peak performers through our attitude and our reactions to change, adversity, and challenge.

L-6

Major Erick Jordan

Assistant to the Director of Staff, Air Force Space Command, Peterson AFB, CO

"COURAGE AND CONVICTION: PERSEVERE TO ACHIEVE YOUR DREAMS"

In this presentation, Maj Jordan will discuss how persevering through difficulties during childhood allowed him to develop the character to confront the grueling nature of endurance sports and succeed in events like the 2002 Armed Forces Eco-Challenge.

L-8

Terry J. Schwalier

Vice President, Air Force Sector, Global Attack and Battlefield Management, Burdeshaw Associates

"THE OTHER BATTLEFIELD"

Using his experiences as a Wing Commander first in Europe, and then in Southwest Asia, Gen Schwalier will conceptualize a battle other than the one for which today's military officer routinely prepares. That battle - extremely powerful and frequently divisive - is the one fought daily for the hearts and minds of the American people. Today's military officer has a place on that "other battlefield."

L-10

Captain David M. Rozelle

Administrator, Amputee Care Center, Walter Reed Army Medical Center

"BACK IN ACTION"

Capt Rozelle talks about preparing for and going to war as a cavalry troop commander. He describes his injury and the process of becoming an amputee, and discusses the importance and difficulty of his decision to remain on active duty and return as the first amputee back to Iraq in a combat command.

D-1

John Register

Manager, Paralympic Academy and Military Programs

"HURDLING ADVERSITY"

A three time all-American, two time Olympic Trials qualifier, and nine time gold medal winner in Armed Forces Competition, John Register had his left leg amputated after a freak hurdling accident while preparing for the 1996 Olympic Games. His determination did not stop his quest to live life to the fullest. He returned to sport and made the 1996 Paralympic Team in swimming and earned the silver medal in the long jump at the 2000 Paralympic Games.

D-2

Dave Pelzer

Best Selling Author, Motivational Speaker

"HELP YOURSELF"

Having survived a life-threatening childhood, Dave developed a strategy of turning adversity into triumph. Harnessing his adapted skills from his past, Dave teaches the techniques that have helped him to become the acclaimed self-made businessman and humanitarian he is today. By taking control, being accountable and having the courage to follow through with a sense of dignity on a daily basis, "Help Yourself" places a strong emphasis on moving beyond painful history and innumerable setbacks.

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H-2

SPACE PANEL*Brigadier General (select) Susan Helms**Colonel (retired) Frederick Gregory*

Moderated by Colonel Martin France, DFAS

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USAFA VECTOR! Course Director

"A TASTE OF CHARACTER DEVELOPMENT AT THE USAF ACADEMY"

The USAFA Center for Character Development proudly showcases its foundational character development seminar, VECTOR! (Vital Effective Character Through Observation and Reflection!) Thirty-year Air Force veteran, Chief Master Sergeant (retired) Bob Vasquez, will guide you through the four basic aspects of character development; Discovering your values, Finding your purpose, Developing your vision, and Understanding how you influence others as you are influenced on a daily basis.

10:30 AM (CONT'D)

THURS, FEB 23

L-8

Dr./Colonel (retired) Thomas E. Schaefer

US Embassy Defense Attaché to Iran and Senior Ranking Hostage

"CONVERTING CONFLICT AND CHANGE INTO OPPORTUNITY"

Col Schaefer explains how he met the challenges of 444 days of captivity as a hostage in Iran as faith in self, family, country and God brought him through his captivity. He will also provide an overview of a typical day in the jails of Iran as well as how humor played an important role as a hostage.

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11:35 AM

Mitchell Hall

LUNCH

12:10 PM

Arnold Hall

United States Air Force Academy Band performance by Galaxy Brass

AFTERNOON KEYNOTE: SUSAN WANGGAARD COMMUNITY AND CITIZENSHIP LECTURE

Gerda Weissmann Klein

Holocaust Survivor, Author, Motivational Speaker

"ONE SURVIVOR REMEMBERS"

In the winter of 1945, on the day of her liberation from Nazi rule, Gerda Weissmann Klein clung to life at the end of a 350-mile death march. She weighed 68 pounds, her hair had turned white, and she had not had a bath in three years! She had survived with courage, grace, and dignity. Through her story and unique perspective, she speaks around the world about tolerance, understanding, and making a difference.

F-1

THURS, FEB 23

United States Air Force Academy Band performance by Rampart Winds

AFTERNOON KEYNOTE

Heather Whitestone-McCallum

Miss America (1995), Founder of "Esther: Body and Spirit"

"STARS: SUCCESS THROUGH ACTION AND REALIZATION OF YOUR DREAMS"

Since stars have five points, she will share five steps which helped her to achieve the Miss America title despite her hearing disability. These steps are: have a positive attitude, a goal, a willingness to work hard, a realistic look at your obstacles and a support team, including God.

1:20 PM

Arnold Hall

OPEN FORUM

5:15 PM

Arnold Hall Ballroom

United States Air Force Academy Band performance by Pianist TSgt Brad Bietry

SYMPOSIUM DINNER

7:10 PM

Arnold Hall Theater

United States Air Force Academy Band performance by Galaxy Brass

PRESENTATION OF THE WAKIN AWARD

Sponsored by the USAFA Class of 1974

EVENING KEYNOTE: SECRETARY OF THE AIR FORCE LECTURE

General (retired) Ronald R. Fogleman

Former Chief of Staff of the Air Force

"PROFESSIONAL ACCOUNTABILITY"

A discussion of the legal and cultural basis for accountability in the military profession.

F-1

United States Air Force Academy Band performance by Academy Winds

EVENING KEYNOTE

Gene Stallings

Former Head Football Coach, University of Alabama and Texas A&M; and coach for the St. Louis/Phoenix Cardinals and Dallas Cowboys

"PERFORMANCE AT A HIGH LEVEL"

When we speak of character we are referring to a distinctive quality or notable trait that distinguishes an individual from a group. Those who exhibit such traits are often looked upon for guidance and assistance. Coach Stallings will talk about the importance of character in performing at high levels and achieving success in all phases of life.

8:00 PM

Arnold Hall Ballroom

United States Air Force Academy Band performance by Pianist TSgt Brad Bietry

SPEAKER RECEPTION

FRIDAY, FEBRUARY 24TH

8:30 AM

F-1

Chaplain, Major General Charles Baldwin

Air Force Chief of Chaplains

"SPIRITUAL LEADERSHIP"

Chaplain Baldwin will explore what it means to be a leader in the Air Force from a spiritual perspective as the AF Chief of Chaplains. He will discuss what it means to be a spiritual leader in the AF, how our spirituality influences our moral decisions, and how to build a strong spiritual foundation.

H-1

Rulon Gardner

Olympic Gold and Bronze Medalist (Greco-Roman Wrestling), Motivational Speaker

"NEVER GIVE UP, NEVER STOP TRYING"

Rulon discusses his seven steps to success: Go Back to the Basics, Turn the Negatives into Positives, Aim High When You're Feeling Low, Enlist Others, Train Hard, Take Care of Business, and Don't Rest on Your Laurels

H-2

Dick Couch

Captain, U.S. Navy Seal (retired), and Author

"WARRIORSHP AND LEADERSHIP"

An adaptation of the Warriorship and Leadership program he presents to Navy SEAL, Army Special Forces, and Air Force Special Tactics Teams, CAPT Couch will show how a warrior and a leader must hold himself out as an example and an individual of character. This speaks to the leader's own moral compass, what he or she will tolerate, and the expectations a leader has for subordinates. It's about honor, courage, commitment, accountability, reliability, and above all, trust.

L-2

Commander (retired) Robert O. Goodman

Senior Associate, Booz-Allen Hamilton and Program Lead for Space-Based Blue Force Tracking

"MISSION TO DAMASCUS"

Mr. Goodman will discuss his personal experiences during a strike mission on 3 Dec 1983 against Syrian military positions in the Bekaa Valley while a member of Carrier Air Wing 3 embarked aboard the USS Kennedy CV-67. Mr. Goodman was shot down and held captive as a Prisoner of War by the Syrian government. He was subsequently released after 30 days in response to a personal appeal to the Syrian government by the Reverend Jesse Jackson.

L-4

Jim Olson

Senior Lecturer, George Bush School of Government and Public Service, Texas A&M University

"A DIFFERENT KIND OF CAREER: UNDERCOVER IN THE CIA"

Mr. Olson describes how he joined the CIA and what it was like to spend an entire career performing espionage for the U.S. government overseas. He will also address the impact on his personal life and the unique leadership and moral challenges of a spying career.

L-6

Jesse E. (Jemmy) Neyman

Vice President, Enron Estate Asset Liquidations

"ORDINARY PEOPLE IN EXTRAORDINARY CIRCUMSTANCES - THE FALL OF ENRON UP CLOSE AND PERSONAL"

What was it like being an ordinary guy trying to survive and compete in a fast paced, creative, and intellectually stimulating environment that provided enormous wealth and recognition but was equally brutal and destructive of human pride and worth? How did a company once considered the pioneer in blazing the trail of the "New Economy" become the synonym for corporate malfeasance? How could ordinary people survive the surge in prosperity without mortgaging their principles?

8:30 AM (CONT'D)

FRI, FEB 24

L-8

PHILLIS FOUNDATION MORAL COURAGE LECTURE

Colonel Robert S. Fredell

Deputy Director of Engineering, Robins AFB, GA

"ON DOING THE RIGHT THING"

The moral dilemma faced by an Air Force officer under career-threatening circumstances in a lawsuit involving the procurement of the Bradley Fighting Vehicle. The case involved a major defense contractor's defective construction and fraudulent sale of these vehicles to the Army, putting the lives of soldiers at risk. The result of his testimony as part of a twelve-year struggle by a committed attorney was the largest verdict ever awarded against a defense contractor under the Federal False Claims Act.

L-10

Captain Robert L. Grant, Jr.

Air Battle Manager, Tinker AFB, OK

"TO BECOME AN OFFICER: A WORK IN PROGRESS"

Personal tragedy strikes us all at some time. For Capt Grant, it was an abusive childhood, a medical turn-back from the Academy, a second senior year, and graduation without commissioning. He stumbled and failed in many ways but through it found character that would earn him a commission and bring success in daily life.

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Manager, Paralympic Academy and Military Programs

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D-2

Noah benShea

Philosopher, Scholar, Executive Advisor, and International Best Selling Author

"A COMPASS FOR LEADERS"

None of us is too young to find our way, or too old to lose our way. All leadership begins with self-leadership. Greatness is not found in being superior to others but in being superior to our previous self.

9:30 AM

F-1

SPORTS PANEL

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Administrator, Amputee Care Center, Walter Reed Army Medical Center

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L-8

Judge Andre Rudolph

Denver County Court Judge

DEFINING CHARACTER, "CHOICES WE MAKE AND CHOICES OTHERS MAKE FOR US."

Our character can be defined by choices we make as well as choices others make for us. In his case his mother and grandmother made choices for him early in his life. However, the choices they made were only a part of a larger choice. Knowing what he had to deal with, he then had to make choices and ultimately, the choices he made defined who he is and what he is today.

L-10

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Assistant to the Director of Staff, Air Force Space Command, Peterson AFB, CO

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10:30 AM

F-1

Colonel Arthur J. Athens

Lakefield Family Foundation, USNA Distinguished Military Professor of Leadership

"LEADING IN THE MIDST OF A STORM"

What should leaders do when they face their own personal crisis and still have to lead others? How do leaders maintain their edge when dealing with a crisis that would tend to distract them from their professional responsibilities? How can leaders keep their organizations on track even in the midst of a storm? Art Athens will describe his journey of leading two organizations during a personal crisis and share the lessons he learned through that experience.

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QUICK-REFERENCE SCHEDULE

| SPEAKER | DATE | TIME | VENUE |
|----------------------|------|-------|-------------|
| Eric Alexander | Thu | 9:30 | H-1 |
| | Thu | 10:30 | H-1 |
| Col Athens | Fri | 10:30 | F-1 |
| | Sat | 8:00 | H-1 |
| | Sat | 9:15 | H-1 |
| | | | |
| Ch, MGen Baldwin | Fri | 8:30 | F-1 |
| Noah benSeah | Fri | 8:30 | D-2 |
| | Fri | 10:30 | H-2 |
| Dick Beardsley | Thu | 9:30 | L-2 |
| | Thu | 10:30 | L-2 |
| Dr. Marvin Berkowitz | Sat | 9:15 | L-6 |
| | Sat | 10:30 | L-6 |
| Dr. Ned Calonge | Sat | 9:15 | H-2 |
| | Sat | 10:30 | H-2 |
| Dick Couch | Fri | 8:30 | H-2 |
| | Fri | 9:30 | H-2 |
| | Sat | 8:00 | H-2 |
| Gen Ron Fogleman | Thu | 7:10 | Arnold Hall |
| | Sat | 10:30 | H-1 |
| Col Rob Fredell | Fri | 8:30 | L-8 |
| | Sat | 9:15 | L-4 |
| | Sat | 10:30 | L-4 |
| Joe Galloway | Thu | 8:15 | F-1 |
| Capt Rob Grant | Fri | 8:30 | L-10 |
| | Sat | 9:15 | L-2 |
| Rulon Gardner | Fri | 8:30 | H-1 |
| Bobby Goodman | Fri | 8:30 | L-2 |
| | Fri | 9:30 | L-2 |
| | Fri | 10:30 | L-2 |
| Col Fred Gregory | Thu | 9:30 | H-2 |
| BGen (S) Susan Helms | Sat | 8:00 | F-1 |
| Erick Jordan | Thu | 9:30 | L-6 |
| | Fri | 9:30 | L-10 |
| | Fri | 10:30 | L-10 |
| Gerda Klein | Thu | 12:10 | Arnold Hall |
| Gene Kranz | Sat | 8:00 | Arnold Hall |
| Kyle Maynard | Wed | 12:10 | Arnold Hall |
| | Thu | 9:30 | F-1 |
| | Thu | 10:30 | F-1 |

| SPEAKER | DATE | TIME | VENUE |
|-------------------------|------|-------|-------------|
| MGen Mixon | Sat | 10:30 | Arnold Hall |
| Jesse Neyman | Fri | 8:30 | L-6 |
| | Fri | 10:30 | L-6 |
| | Sat | 8:00 | L-2 |
| Jim Olsen | Fri | 8:30 | L-4 |
| | Fri | 9:30 | L-4 |
| | Fri | 10:30 | L-4 |
| Dave Pelzer | Thu | 9:30 | D-2 |
| | Thu | 10:30 | D-2 |
| Jackie Pflug | Thu | 9:30 | L-4 |
| | Thu | 10:30 | L-4 |
| John Register | Thu | 9:30 | D-1 |
| | Thu | 10:30 | D-1 |
| | Fri | 8:30 | D-1 |
| Rick Rigshy | Fri | 12:10 | F-1 |
| Capt Dave Rozelle | Thu | 9:30 | L-10 |
| | Fri | 9:30 | H-1 |
| | Fri | 10:30 | H-1 |
| Judge Andre Rudolph | Fri | 9:30 | L-8 |
| | Fri | 10:30 | L-8 |
| Col Schaefer | Thu | 10:30 | L-8 |
| | Fri | 9:30 | D-1 |
| | Fri | 10:30 | D-1 |
| BGen Terry Schwalier | Thu | 9:30 | L-8 |
| | Sat | 9:15 | F-1 |
| | Sat | 10:30 | H-1 |
| Clarence Shuler | Sat | 9:15 | L-8 |
| | Sat | 10:30 | L-8 |
| Gene Stallings | Thu | 7:10 | F-1 |
| Dick Vermeil | Fri | 12:10 | Arnold Hall |
| CMSgt Bob Vasquez | Thu | 10:30 | L-6 |
| | Fri | 9:30 | L-6 |
| | Sat | 9:15 | L-10 |
| BGen Malham Wakin | Sat | 11:45 | Arnold Hall |
| Heather Whitestone | Thu | 12:10 | F-1 |
| Senior Leadership Panel | Sat | 10:30 | H-1 |
| Space Panel | Thu | 10:30 | H-2 |

MASTER SCHEDULE

| DATE | TIME | SPEAKER | VENUE | DATE | TIME | SPEAKER | VENUE |
|---------------|-------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------|-------------|-------|-------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|
| Wed, Feb 22 | | | | | | | |
| | 12:10 | Kyle Maynard | Arnold Hall | | 9:30 | Capt Rozelle Dick Couch Bobby Goodman Jim Olson CMSgt Vasquez Judge Rudolph Erick Jordan Col Schaefer | H-1 H-2 L-2 L-4 L-6 L-8 L-10 D-1 |
| Thurs, Feb 23 | | | | | | | |
| | 8:15 | Joe Galloway | F-1 | | | | |
| | 9:30 | Kyle Maynard Eric Alexander Col Fred Gregory Dick Beardsley Jackie Pflug Erick Jordan BG Schwalier Capt Rozelle John Register Dave Pelzer | F-1 H-1 H-2 L-2 L-4 L-6 L-8 L-10 D-1 D-2 | | 10:30 | Col Athens Capt Rozelle Noah benShea Bobby Goodman Jim Olson Jesse Neyman Judge Rudolph Erick Jordan Col Schaefer | F-1 H-1 H-2 L-2 L-4 L-6 L-8 L-10 D-1 |
| | 10:30 | Kyle Maynard Eric Alexander Space Panel Dick Beardsley Jackie Pflug CMSgt Vasquez Col Schaefer John Register Dave Pelzer | F-1 H-1 H-2 L-2 L-4 L-6 L-8 D-1 D-2 | | 11:35 | Lunch | Mitchell Hall |
| | | | | | 12:10 | Dick Vermeil Rick Rigshy | Arnold Hall F-1 |
| | | | | | 1:15 | Student Consortium Faculty and Speaker Consortium | Arnold Hall Arnold Hall |
| | 11:35 | Lunch | Mitchell Hall | Sat, Feb 25 | 8:00 | Gene Kranz BG(select) Helms Col Athens Dick Couch Jesse Neyman | Arnold Hall F-1 H-1 H-2 L-2 |
| | 12:10 | Gerda Klein Heather Whitestone | Arnold Hall F-1 | | 9:15 | Gen Schwalier Col Athens Dr. Calonge Capt Grant Col Fredell Dr. Berkowitz Clarence Shuler CMSgt Vasquez | F-1 H-1 H-2 L-2 L-4 L-6 L-8 L-10 |
| | 1:20 | Open Forum | Arnold Hall | | | | |
| | 5:15 | Dinner | Arnold Hall | | 10:30 | MG Mixon Gen Fogleman/ BG Schwalier Dr. Calonge Col Fredell Dr. Berkowitz Clarence Shuler | Arnold Hall H-1 H-2 L-4 L-6 L-8 |
| | 7:10 | Gen(retired) Fogleman Gene Stallings | Arnold Hall F-1 | | 11:45 | Closing Luncheon BGen Wakin | Arnold Hall |
| | 8:00 | Speaker Reception | Arnold Hall | | | | |
| Fri, Feb 24 | 8:30 | Chaplain Baldwin Rulon Gardner Dick Couch Bobby Goodman Jim Olson Jesse Neyman Col Fredell Capt Grant John Register Noah benShea | F-1 H-1 H-2 L-2 L-4 L-6 L-8 L-10 D-1 D-2 | | | | |

10:30 AM (CONT'D)

FRI, FEB 24

L-10

Major Erick Jordan

Assistant to the Director of Staff, Air Force Space Command, Peterson AFB, CO

"COURAGE AND CONVICTION: PERSEVERE TO ACHIEVE YOUR DREAMS"

In this presentation, Maj Jordan will discuss how persevering through difficulties during childhood allowed him to develop the character to confront the grueling nature of endurance sports and succeed in events like the 2002 Armed Forces Eco-Challenge.

D-1

Dr./Colonel (retired) Thomas E. Schaefer

US Embassy Defense Attaché to Iran and Senior Ranking Hostage

"CONVERTING CONFLICT AND CHANGE INTO OPPORTUNITY"

Col Schaefer explains how he met the challenges of 444 days of captivity as a hostage in Iran as faith in self, family, country and God brought him through his captivity. He will also provide an overview of a typical day in the jails of Iran as well as how humor played an important role as a hostage.

11:35 AM

Mitchell Hall

LUNCH

12:10 PM

Arnold Hall Theater

United States Air Force Academy Band performance by Galaxy Brass

AFTERNOON KEYNOTE: USAFA CLASS OF 1973 CHARACTER AND LEADERSHIP LECTURE

Dick Vermeil

Former NFL Head Coach, Kansas City Chiefs

"COMMON SENSE LEADERSHIP PRINCIPLES"

From delivering an important pre-game speech to an NFL locker room, providing colorful commentary to a national television audience or inspiring employees at some of America's most prestigious Fortune 500 companies, Dick Vermeil shares his winning ways. We are ultimately winners when we master and internalize common sense leadership principles. Performance peaks under leaders who effectively incorporate this philosophy.

F-1

AFTERNOON KEYNOTE

Dr. Rick Rigsby

President of Rick Rigsby Communications, Texas A&M Faculty Member, Advisor to Texas A&M Football Team

"MAKING AN IMPACT"

It's time to make a shift by moving excellence from rhetoric to reality! Learn how excellence and character can transform your life! Join Dr. Rick Rigsby as his motivating presentation will challenge you to be a peak performer by making an impact and not just a mere impression.

1:15 PM

Arnold Hall Ballroom

STUDENT CONSORTIUM

Arnold Hall Banquet Room

FACULTY AND SPEAKER CONSORTIUM

SATURDAY, FEBRUARY 25TH

8:00 AM

Arnold Hall

United States Air Force Academy Band performance by Galaxy Brass

MORNING KEYNOTE

Gene Kranz

Former Director of Mission Operations (NASA)

"FAILURE IS NOT AN OPTION"

When the glittering technology of Apollo failed, the Flight Directors and the teams of Mission Control had only the human factor and a learning curve that started at a place called Cape Canaveral. There they learned leadership, trust, values and teamwork. The presentation traces the history of the early manned space program and the lessons learned that allowed the mission teams to take America and the world to the surface of the moon and safely return the crew of Apollo XIII.

F-1

United States Air Force Academy Band performance by Rampart Winds

MORNING KEYNOTE

Colonel Susan J. Helms

Brigadier General (Select), Deputy Director of Operations for Technical Training, Headquarters Air Education and Training Command; Astronaut

"LEADERSHIP LESSONS FROM THE SPACE PROGRAM"

This presentation will share some of the insights of how our country executes the human spaceflight mission and how one astronaut recognized that, even during a space mission, there is still something to learn about character development.

H-1

Colonel Arthur J. Athens

Lakefield Family Foundation, USNA Distinguished Military Professor of Leadership

"LEADING IN THE MIDST OF A STORM"

What should leaders do when they face their own personal crisis and still have to lead others? How do leaders maintain their edge when dealing with a crisis that would tend to distract them from their professional responsibilities? How can leaders keep their organizations on track even in the midst of a storm? Art Athens will describe his journey of leading two organizations during a personal crisis and share the lessons he learned through that experience.

H-2

Dick Couch

Captain, U.S. Navy Seal (retired), and Author

"WARRIORSHIP AND LEADERSHIP"

An adaptation of the Warriorship and Leadership program he presents to Navy SEAL, Army Special Forces, and Air Force Special Tactics Teams, CAPT Couch will show how a warrior and a leader must hold himself out as an example and an individual of character. This speaks to the leader's own moral compass, what he or she will tolerate, and the expectations a leader has for subordinates. It's about honor, courage, commitment, accountability, reliability, and above all, trust.

L-2

Jesse E. (Jemmy) Neyman

Vice President, Enron Estate Asset Liquidations

"ORDINARY PEOPLE IN EXTRAORDINARY CIRCUMSTANCES - THE FALL OF ENRON UP CLOSE AND PERSONAL"

What was it like being an ordinary guy trying to survive and compete in a fast paced, creative, and intellectually stimulating environment that provided enormous wealth and recognition but was equally brutal and destructive of human pride and worth? How did a company once considered the pioneer in blazing the trail of the "New Economy" become the synonym for corporate malfeasance? How could ordinary people survive the surge in prosperity without mortgaging their principles?

F-1

Terry J. Schwalier

Vice President, Air Force Sector, Global Attack and Battlefield Management, Burdeshaw Associates

"THE OTHER BATTLEFIELD"

Using his experiences as a Wing Commander first in Europe, and then in Southwest Asia, Gen Schwalier will conceptualize a battle other than the one for which today's military officer routinely prepares. That battle - extremely powerful and frequently divisive - is the one fought daily for the hearts and minds of the American people. Today's military officer has a place on that "other battlefield."

H-1

Colonel Arthur J. Athens

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H-2

Bruce Nedrow (Ned) Calonge

MD, MPH, Chief Medical Officer, Colorado Department of Public Health and Environment, and President of the Colorado Board of Medical Examiners

"PROFESSIONALISM AND ACCOUNTABILITY"

How personal responsibility and public oversight protects the public, addresses issues in professional performance and supports quality improvement. Using the example of state regulatory oversight of the practice of medicine, this session will examine the role and responsibility of leaders and professionals in addressing the behavior of their peers and colleagues and the value of public accountability.

L-2

Captain Robert L. Grant

Jr., Air Battle Manager, Tinker AFB, OK

"TO BECOME AN OFFICER: A WORK IN PROGRESS"

Personal tragedy strikes us all at some time. For Capt Grant, it was an abusive childhood, a medical turn-back from the Academy, a second senior year, and graduation without commissioning. He stumbled and failed in many ways but through it found character that would earn him a commission and bring success in daily life.

L-4

PHILLIS FOUNDATION MORAL COURAGE LECTURE*Colonel Robert S. Fredell*

Deputy Director of Engineering, Robins AFB, GA

"ON DOING THE RIGHT THING"

The moral dilemma faced by an Air Force officer under career-threatening circumstances in a lawsuit involving the procurement of the Bradley Fighting Vehicle. The case involved a major defense contractor's defective construction and fraudulent sale of these vehicles to the Army, putting the lives of soldiers at risk. The result of his testimony as part of a twelve-year struggle by a committed attorney was the largest verdict ever awarded against a defense contractor under the Federal False Claims Act.

9:15 AM (CONT'D)

SAT, FEB 25

L-6

Dr. Marvin W. Berkowitz

Sanford N. McDonnell Professor of Character Education

"THE CACOPHONY OF COURAGE: DISCERNING THE RIGHT STUFF"

Courage has long been considered a virtue, certainly since the classic Greek period in Western Society, but even Aristotle understood that courage is not always virtuous. It will be argued that courage is really a derivative good; that is, courage is not intrinsically good—it depends on what courage is applied toward. This workshop will encourage participants to explore when courage is desirable and when it is not.

L-8

Dr. Clarence Shuler

President/CEO, Building Lasting Relationships, Inc.

"FREEDOM ISN'T WHERE YOU ARE, BUT WHO YOU ARE"

Clarence talks about life-changing lessons gained from overcoming segregation and other rejections to achieving his dreams without losing himself in the process.

L-10

CMSgt Bob Vasquez

USAF VECTOR! Course Director

"A TASTE OF CHARACTER DEVELOPMENT AT THE USAF ACADEMY"

The USAFA Center for Character Development proudly showcases its foundational character development seminar, VECTOR! (Vital Effective Character Through Observation and Reflection!) Thirty-year Air Force veteran, Chief Master Sergeant (retired) Bob Vasquez, will guide you through the four basic aspects of character development; Discovering your values, Finding your purpose, Developing your vision, and Understanding how you influence others as you are influenced on a daily basis.

10:30 AM

Arnold Hall

United States Air Force Academy Band performance by Galaxy Brass

MORNING KEYNOTE: USAFA CLASS OF 1959 LEADERSHIP LECTURE

MGen Mixon

Commander, 7th Infantry Division, Fort Carson

"GROWING AND SUSTAINING LEADERS FOR PROTRACTED CONFLICTS"

General Mixon, US Military Academy graduate and Commander of the 7th Infantry Division, has recently returned from visiting American troops serving in Afghanistan. He will speak from his wealth of experience as an Army commander to the challenges of leadership and asymmetric warfare in the Global War on Terror.

F-1

SENIOR LEADERSHIP FORUM

General (retired) Ronald R. Fogleman

Former Chief of Staff of the Air Force

Terry J. Schwalier

Vice President, Air Force Sector, Global Attack and Battlefield Management, Burdeshaw Associates

Moderator: Colonel Gary Packard

10:30 AM (CONT'D)

SAT, FEB 25

H-2

Bruce Nedrow (Ned) Calonge

MD, MPH, Chief Medical Officer, Colorado Department of Public Health and Environment, and President of the Colorado Board of Medical Examiners

"PROFESSIONALISM AND ACCOUNTABILITY"

How personal responsibility and public oversight protects the public, addresses issues in professional performance and supports quality improvement. Using the example of state regulatory oversight of the practice of medicine, this session will examine the role and responsibility of leaders and professionals in addressing the behavior of their peers and colleagues and the value of public accountability.

L-4

PHILLIS FOUNDATION MORAL COURAGE LECTURE

Colonel Robert S. Fredell

Deputy Director of Engineering, Robins AFB, GA

"ON DOING THE RIGHT THING"

The moral dilemma faced by an Air Force officer under career-threatening circumstances in a lawsuit involving the procurement of the Bradley Fighting Vehicle. The case involved a major defense contractor's defective construction and fraudulent sale of these vehicles to the Army, putting the lives of soldiers at risk. The result of his testimony as part of a twelve-year struggle by a committed attorney was the largest verdict ever awarded against a defense contractor under the Federal False Claims Act.

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"FREEDOM ISN'T WHERE YOU ARE, BUT WHO YOU ARE"

Clarence talks about life-changing lessons gained from overcoming segregation and other rejections to achieving his dreams without losing himself in the process.

11:45 AM

CLOSING LUNCHEON

Arnold Hall Ballroom

United States Air Force Academy Band performance by Galaxy Brass

BGen (retired) Malham Wakin

Professor Emeritus and Head of the Philosophy Department, Chairman of the Humanities Division, and Associate Dean.

"COURAGE IN THE FACE OF ADVERSITY"

How critical is the virtue of courage in determining the kinds of persons we become? How do we acquire courage as a character trait? And how may it be nurtured and sustained? Gen Wakin will attempt to pull together the several presentations made by other keynote speakers as he concludes the conference.

SPEAKERS



Chaplain, MajGen *Charles C. Baldwin* is Chief of the Air Force Chaplain Service. As a member of the special staff of the Chief of Staff, he advises on all matters pertaining to the religious and moral welfare of Air Force people. He is also responsible for establishing an effective total chaplain program to meet the religious needs of all members of the Air Force. As chief, he is the senior pastor for a combined active-duty, Guard, Reserve and civilian force of more than 850,000, leading approximately 2,200 chaplains and enlisted support people from the active and Air Reserve components. Chaplain Baldwin is a 1969 graduate of the U.S. Air Force Academy. Before becoming a chaplain, he flew the EC-121 and the HH-53 as a rescue helicopter pilot in Southeast Asia.



Brigadier General (retired) *Terry Schwalier* is the Vice President for Global Attack/Battlefield Management Command and Control, Air Force Sector, for Burdeshaw Associates, Ltd. A frequent speaker at Air University, General Schwalier's 28-year career included a wide variety of command and staff assignments, including the chief of the nuclear operations and command and control division for the Joint Chiefs of Staff immediately after the Cold War, commanding a fighter wing in Europe and the command of the 4404th Wing (Provisional) in Dhahran, Saudi Arabia when terrorists exploded a bomb outside the Khobar Towers housing complex. Prior to his retirement in 1997, General Schwalier was the AF director of current operations and training for Headquarters AF/XO.



Eric Alexander, skier, climber, and mountaineer, defied the odds and scaled Mt. Everest guiding his blind friend, Erik Weihenmayer, to its lofty 29,035' summit in May 2001. Eric shares this inspirational story with audiences all over the country. When he is not traveling, he teaches disabled skiers in Vail, Colorado and directs Adventures Beyond Limits, an organization that educates and encourages youth with disabilities in the outdoors. He has successfully climbed the highest point on six of the seven continents and continues to climb and look for new challenges both personally and in the outdoors while challenging others to overcome the "Everests" in their own lives, thereby redefining the limits of what we can achieve.



Colonel *Arthur J. Athens* graduated from the U.S. Naval Academy in 1978 where he served as Brigade Commander, lettered on the varsity lacrosse team, and received both the Alumni Association Award and the Coaches' Calvert Award. Commissioned in the U.S. Marine Corps, he held significant staff and command positions and served as Antiair Warfare Instructor and Academic Dean at Marine Aviation Weapons and Tactics Squadron-I where he developed critical training programs for units deploying for Desert Shield/Storm. Colonel Athens later assumed responsibilities as the Commandant of Midshipmen at the U.S. Merchant Marine Academy and remained as Commandant until he was selected as the Naval Academy's first Distinguished Military Professor of Leadership in 2003.



Dick Beardsley is a two-time champion and course record holder of the Grandma's Marathon and a two-time Olympic Trials Marathon qualifier. He ran the fourth fastest U.S. men's marathon time in history and waged an epic duel with Alberto Salazar in the 1982 Boston Marathon. His autobiography, *Staying the Course*, recounts the stunning race that made him a celebrity and the difficult years that followed, including his recovery from a near-fatal farm accident, his subsequent addiction to painkillers, and a very public arrest for forging prescriptions. His story of overcoming extreme obstacles speaks to anyone who loves competition, who has survived catastrophe, or who has pursued a seemingly impossible goal.



Noah benShea is a poet, philosopher, scholar, executive advisor, lecturer, and international best-selling author who was, by the age of 23, an Assistant Dean of Students at UCLA and, by 30, a consulting fellow to a number of esteemed think tanks. A public speaker for 35 years, he has spoken at literally hundreds of universities, and his work has been incorporated in publications of Oxford University and the World Bible Society in Jerusalem. In 1999 he was nominated for the Grawemeyer Award for Ideas That Improve the World. His inspirational thoughts have been licensed by America Greetings, Starbucks, and Lucky Brand Jeans. Honoring his father's heroic struggle with Amyotrophic Lateral Sclerosis, Mr. benShea accepted the position of National Laureate for the ALS Association in 2005.



Marvin W. Berkowitz is the inaugural Sanford N. McDonnell Endowed Professor of Character Education at the University of Missouri-St. Louis and was the inaugural Ambassador Holland H. Coors Professor of Character Development at the United States Air Force Academy. He has taught at various institutions throughout the United States, Canada, and Europe with research interests in character education, moral development, adolescent development, and risk-taking. He is the author of more than 70 book chapters, monographs, and journal articles, including a study of "What Works in Character Education" funded by the John Templeton Foundation grant, and a US Department of Education grant to establish a national resource center in character education.

SPEAKERS



Dr. *Ned Calonge* is the Chief Medical Officer of the Colorado Department of Public Health and Environment and the State Epidemiologist where he is responsible for supervision of several health-related divisions. He is a member of the Governor's Expert Emergency Epidemic Response Committee and chairs the state Bioterrorism Advisory and Hospital Preparedness Advisory Committees. Outside the Department, Dr. Calonge is the President of the Colorado Board of Medical Examiners which licenses and provides regulatory oversight for physicians and physician assistants. Additionally, he is an Associate Professor of Family Medicine and of Preventive Medicine and Biometrics at the University of Colorado Health Sciences Center.



Captain (USN, retired) *Dick Couch* is a 1967 graduate of the U.S. Naval Academy, serving aboard ship and with the Navy UDT and SEALs Teams. While a platoon commander assigned to SEALs Team One in 1970, he led one of the few successful POW rescue operations of the Vietnam War. After his release from active duty in 1972, he served with the Central Intelligence Agency as a Maritime Operations officer. Mr. Couch retired from the Naval Reserve in 1997 as the senior reserve SEALs officer with the rank of captain. He began his writing career in 1990 and has published four novels: SEALs Team One, Pressure Point, Silent Descent, and Rising Wind. His latest book, *The Warrior Elite: The Forging of SEALs Class 228*, "captures the essence of a Navy SEALs -- the indomitable will to win and steadfast commitment to team."



Colonel *Robert S. Fredell* is Deputy Director of Engineering at Warner Robins Air Logistics Center, Robins AFB, GA. Addressing a major defense contractor's defective construction and fraudulent sale of the Bradley Fighting Vehicle and the dangers posed to Army soldiers, he engaged in a twelve-year legal battle with the contractor under career-threatening circumstances. The verdict was the largest ever awarded against a defense contractor under the Federal False Claims Act. While assigned to Wright-Patterson AFB, he contributed to the development of various systems including the C-17 and F-22. Additionally, he has taught Engineering Mechanics and served as the Director of Research at the United States Air Force Academy.



At the 2000 Summer Olympic Games, a determined Wyoming farm boy defeated the greatest Olympic wrestler of all time in "The Miracle on the Mat." Four years later, after a near fatal accident, a tearful *Rulon Gardner* touched the hearts of sports fans everywhere when he left his shoes on the mat, symbolizing his retirement after winning an Olympic Bronze. A modern-day Paul Bunyan, Rulon Gardner grew up on his family's dairy farm, where unceasing chores helped him develop his tremendous strength and stamina at an early age. He struggled in school due to learning disabilities and was often the butt of his classmates' jokes, yet he found success in wrestling which instilled in him the confidence and drive that took him to the center of world sports.



Captain *Robert L. Grant, Jr.* is a rated officer assigned to the 552nd Training Squadron, 552nd Air Control Wing, Tinker AFB, Oklahoma. A survivor of 10 years of childhood abuse, Captain Grant suffered episodes of severe depression as a result of family concerns while a senior at USAFA. He spent nine months in recovery during a medical turn-back and returned to the Academy in the summer of 1996 to re-accomplish his senior year. The night before graduation, he was informed of the medical evaluation board's decision that he would graduate but not receive his commission. Deflated, he entered the civilian workforce, but never gave up on his dream to become an Air Force officer. He was finally commissioned in May 2000, and went on to earn his rating as an Air Battle Manager.



CDR *Robert O. Goodman* (retired) is a 1978 graduate of the United States Naval Academy. While flying as a bombardier-navigator during an air attack on Syrian gun batteries in Lebanon in December 1983, his A-6E was shot down and he was taken prisoner. His capture sparked an international incident. He was finally released with the assistance of the Rev. Jesse Jackson a month after his capture. Now, with more than 15 years' experience in Space Applications support to military operations, he has more than 18 years' experience as a Naval Flight Officer. Mr. Goodman currently serves as a Senior Associate with Booz-Allen Hamilton and the Firm's Program Lead for Space-Based Blue Force Tracking, and Joint Blue Force Situational Awareness.

SPEAKERS



A 1964 graduate of the Air Force Academy, Colonel (retired) *Frederick D. Gregory* served as Deputy Administrator of NASA. He has extensive experience as an astronaut, test pilot, and manager of flight safety programs and launch support operations. Selected as a NASA astronaut in January 1978, he is a veteran of three Shuttle missions, logging over 455 hours in space. He served as pilot on STS-51B (April 29 to May 6, 1985), and was the spacecraft commander on STS-33 (November 22-27, 1989), and STS-44 (November 24 to December 1, 1991). Col Gregory retired from the Air Force in December 1993 after logging 7,000 hours in more than 50 types of aircraft, including 550 combat missions in Vietnam.



Major *Erick Jordan* is the Assistant to the Director of Staff, Air Force Space Command (Air Force Space Command), Peterson AFB, Colorado. A 1993 graduate of the US Naval Academy, Major Jordan was commissioned in the US Air Force as a Communications-Computer Systems officer. He has won numerous sports awards including a bronze medal in the World Military Road Cycling Championships, Warsaw, Poland; Athlete of the Year, 31st Fighter Wing, Aviano Air Base, Italy; member of the US Air Force Triathlon team; placed 2nd in his division, Colorado Triple Crown of Running; and captain of his team in the 7-day Armed Forces Eco-Challenge, Alaska in 2002.



A 1967 graduate of the Air Force Academy majoring in international affairs with a Southeast Asia/China concentration, *Jesse Neyman* has served for the last 14 years with Enron Corporation. Enron's heyday was a morally challenging time for those "ordinary people" who enjoyed enormous wealth and recognition in a brutal environment that was destructive of human pride and worth. After Enron's bankruptcy in December 2001, he became Vice President of Enron Corporation, managing the Principal Investments Group with oversight responsibility for oil and gas, venture capital, construction, water, wind and miscellaneous asset portfolios. He is now President and CEO of Enron Wind Systems as well as several other Enron subsidiary companies.



James M. Olson has served as a career officer in the Directorate of Operations of the Central Intelligence Agency, serving mostly overseas in clandestine operations. Additionally, he served as Chief of Counterintelligence at CIA Headquarters in Langley, Virginia. Formerly a senior faculty member at the Joint Military Intelligence College teaching courses on counterintelligence and military intelligence, he was assigned to the George Bush School of Government and Public Service in 1997. He is the author of "The Ten Commandments of Counterintelligence," *Studies in Intelligence (Unclassified Edition)*, Fall-Winter 2001, and is currently writing a book entitled, *Fair Play: The Moral Dilemmas of U.S. Intelligence* (scheduled for publication in 2006).



As a child, *Dave Pelzer* nearly died several times by the hands of his mentally disturbed, alcoholic mother. Years later, Dave's case was identified as one of the most gruesome and extreme cases of child abuse in California's history. At age 12 Dave was finally rescued and placed in a series of foster homes until he enlisted in the U.S. Air Force at age 18 where he air-refueled the SR-71 Blackbird and the F-117 Stealth Fighter which played a major role in Operations Just Cause, Desert Shield and Desert Storm. Dave is the author of six inspirational books including the story of his childhood entitled, *A Child Called "It."* His unique and intriguing outlook on life encourages all of us to commit to overcome any challenge while living life to its fullest while helping others . . . to help themselves.



On Thanksgiving weekend, 1985, *Jackie Pflug* was flying to Cairo from Athens where she had attended a volleyball tournament with a group of students. Ten minutes into the flight, three terrorists hijacked the flight. Forcing the pilots to land in Malta, the terrorists began to execute one passenger every 15 minutes until their demands were met. Like four passengers before her, she was shot at point blank range, thrown from the plane, and left for dead. Five hours later, an airport grounds crew retrieved her body to transport it to the morgue. Fifty-nine passengers died during the ordeal. She lived. The experience opened her eyes to the obstacles to our lives and careers, and so she shares her story around the world in order to spread a message of hope and encouragement.

SPEAKERS



Since childhood, athletics have been *John Register's* passion including swimming, baseball, football and eventually track and field, becoming a three-time All-American. In 1988 and 1992, John qualified for the Olympic trials in the hurdles and seemed destined to compete as a member of the 1996 Olympic Team. But on May 17, 1994, one misstep over the hurdle resulted in an injury that severed the popliteal artery in his left knee. The surgical reconstruction failed and amputation was the only alternative. Though devastating, the injury did not stop him. A Paralympic Silver Medalist, he now manages the Paralympic Academy Youth Outreach Program and the Paralympic Military Sport Program primarily serving those members of the Armed Forces who were injured in the war against terrorism.



Captain *David M. Rozelle* enlisted in August 1992 as a forward observer with the 1st/113th Field Artillery, North Carolina National Guard. He earned his ROTC commission from Davidson College North Carolina in 1995. Taking command of K Troop in May 2002, he deployed with 2d Brigade, 10th Mountain Division to Iraq as part of Operation Iraqi Freedom the next year. While leading a convoy in Hit, Iraq, his vehicle struck a landmine which resulted in the loss of his right foot. During the eight months he spent in recovery, his rehabilitation focused on skiing and snowboarding, but expanded to triathlons. On 17 June 2004, Rozelle was selected to command a cavalry troop in Iraq, thus becoming the first troop commander to redeploy to war as an amputee in recent military history.



Judge *Andre L. Rudolph* began his legal career in Denver as a Deputy State Public Defender where he defended numerous individuals charged with offenses ranging from DUI to First Degree Murder. In 1999 he was appointed as a Denver District Court Drug Court Magistrate where he received the William G. Meyer Drug Court Employee of the Year Award. In June of 2003, he was appointed as a magistrate for the 17th Judicial District, and, after several attempts, was appointed to the Denver County Court Bench in September 2004. While a student on a full athletic scholarship at the University of Wyoming, he played on back-to-back Western Athletic Conference Championship teams and went on to earn his Juris degree from the Creighton University School of Law in 1993.



Commissioned as a second lieutenant in August of 1953 from the AFROTC program at Lehigh University, Colonel (retired) *Tom Schaefer* entered Primary Pilot Training at Bartow Air Base, FL. During his career, he served as a B-52 Aircraft Commander, Deputy Commander for Operations, and Vice Commander of the 5th Bomb Wing. In May, 1978, Colonel Schaefer was assigned to the US Embassy in Iran as the Defense and Air Attaché. When the embassy was seized, he became the senior ranking hostage during a captivity that lasted 444 days, from November 4, 1979, to January 20, 1981. During his captivity, he had to deal with over 150 days of solitary confinement and endless interrogations, yet found the resources to devise methods which allowed him to survive with hope and dignity.



Clarence Shuler is the President/CEO of Building Lasting Relationships (BLR). He and his wife, Brenda, conduct marriage, discipleship, men's and singles seminars internationally. Diversity seminars are a vital aspect of BLR. Clarence's thirty plus years of cross-cultural ministry experience proves invaluable when conducting seminars for businesses, religious and educational institutions who desire to enhance respect for those in their organizations. Clarence also assists the US Health & Human Services Department with its African American Healthy Marriage Initiative. He has authored four books: *Winning the Race to Unity: Is Racial Reconciliation Really Working?*, *Your Wife Can Be Your Best Friend*, *Experiencing Discipleship*, and *Keeping Your Wife Your Best Friend*.



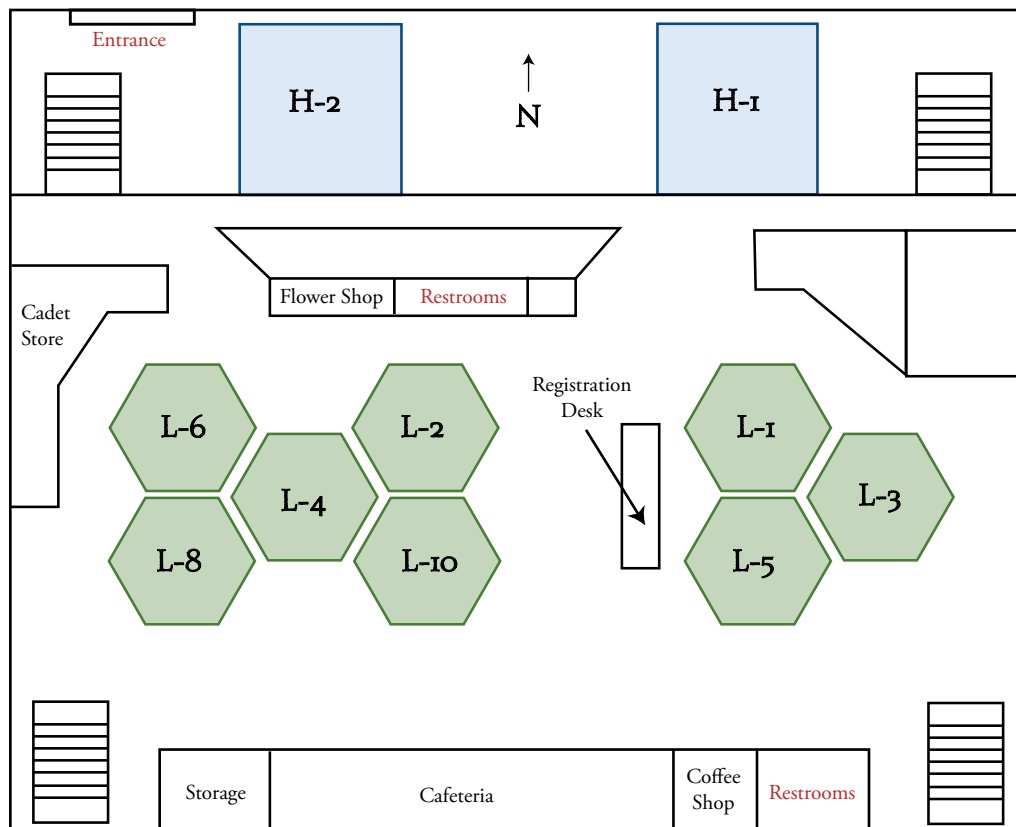
Chief Master Sergeant (retired) *Bob Vasquez* is the course director for the Air Force Academy's Vital Effective Character Through Observation and Reflection (VECTOR!) character development seminar. He served in the US Air Force for more than 31 years before retiring on 1 November 2002. Twenty-four of his 31 years were invested in USAF Bands throughout the world. He was also Commandant of the Noncommissioned Officer Academy at March Air Force Base, California; Senior Enlisted Advisor to the Commander of the 92nd Airlift Wing at Fairchild Air Force Base, Washington; Deputy Director of the Family Support Center and Superintendent for the 86th Mission Support Group at Ramstein Air Base Germany.

Major Tina Erzen, Program Director
 Colonel Joseph Mazzola
 Colonel (retired) Tom Berry
 Lieutenant Colonel Pete Edgar
 Lieutenant Colonel Joel Witzel
 Lieutenant Colonel AJ Scott
 Major Sheilagh Carpenter
 Major Shane Coyne
 Major Eric Ecklund
 Major Edie Edmondson
 Major Gregg Girtin
 Chaplain, Major Jim Glass
 Major Jeff Kozyra
 Chaplain, Major Bob Leivers
 Major Jeff Sandrock
 Captain Jason Johnson
 Chaplain, Captain Dieter Rademacher
 Chief Master Sergeant (retired) Bob Vasquez
 Senior Master Sergeant Danielle Brines
 Master Sergeant Steve Hybki
 Master Sergeant George Poli
 Technical Sergeant Heather Brandenburg
 Ms. Helen Holland
 Mrs. Kathy Lentz

C1C Alicia Tompkins, Cadet-in-Charge
 C1C Russ Cleeton
 C1C Wes Morgan
 C2C Abby Barger
 C2C Dan Boethin
 C2C Sarah Craycroft
 C2C Michelle Dieringer
 C2C John Doyle
 C2C Chris Gamble
 C2C Dave Gribbin
 C2C Colin McDonald
 C2C Andrew Nation
 C2C Chris Odell
 C2C Brandon Rice
 C2C Zach Sumner
 C2C Megan Togni
 C2C Aleksey Vlasov
 C2C Jason Walker
 C2C Mike Wetherbee
 C2C Reed Wildman
 C2C Mary Zinnel

C3C Amanda Altman
 C3C Tom Avolio
 C3C Dan Bradfield
 C3C Josh Cutino
 C3C Kemery Gies
 C3C Courtney Gregory
 C3C Derek Haun
 C3C David Nelson
 C3C Trenton Reeves
 C3C Christopher Reynolds
 C3C Drew Rimelspach
 C3C Michael Rivera
 C3C Eric Smith
 C3C Brandon Spader

MAP OF FAIRCHILD HALL LECTINARS





[Joseph L. Galloway](#) is the senior military correspondent for Knight-Ridder Newspapers and author of a weekly column on military and national security affairs. A native of Refugio, Texas, he spent 22 years as a foreign and war correspondent and bureau chief for United Press International and nearly 20 years as a senior editor and senior writer for U.S. News & World Report. His overseas postings include tours in Japan, Vietnam, Indonesia, India, Singapore, and Moscow. He is co-author of the national bestseller “We Were Soldiers Once...And Young” which was made into a critically acclaimed movie. In 1998, Galloway was decorated with a Bronze Star Medal with V for rescuing wounded soldiers under fire in the Ia Drang Valley in November 1965. His is the only medal of valor the U.S. Army awarded to a civilian for actions during the Vietnam War.



For years, author, historian, and speaker, [Gerda Weissmann Klein](#) has captivated audiences worldwide with her powerful messages of hope, inspiration, love and humanity. She draws from her wealth of life experiences from surviving the Holocaust, meeting her future husband on the day of her liberation, to her journey to the United States, and her constant fight to promote tolerance and fight hunger. In 1939, German troops invaded her home in Beilsko, Poland. It was the last time she would ever see her family. She would spend the next three years in a succession of slave-labor camps until she was forced to walk in a 350-mile death march in which 2,000 women were subjected to exposure, starvation, and arbitrary execution. Her account of living through the Holocaust is documented in her autobiography, [All But My Life](#) which was the foundation for the HBO Documentary, “One Survivor Remembers.”



[Gene Kranz](#) was commissioned in the U.S. Air Force in 1954 and flew several different high performance jet fighter aircraft. In 1960, he joined the NASA Space Task Group at Langley, Virginia and was assigned as Assistant Flight Director for Project Mercury. He assumed Flight Director duties for all Project Gemini Missions and was the Branch Chief for Flight Control Operations. He was the Flight Director for many Apollo missions including the Apollo 11 Lunar Landing, and he led the “Tiger Team” for the successful return of the Apollo 13 crew. In 1983, Mr. Kranz was assigned as Director of Mission Operations with responsibilities for all aspects of mission design, testing, planning, training and spaceflight operations. His book, [Failure is Not an Option](#), chronicles his work in Mission Control from Project Mercury through Apollo 13 and beyond.



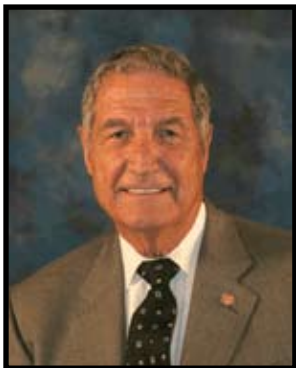
On September 17th, 1994, [Heather Whitestone McCallum](#) became the first Miss America with a disability, proving to the world that no obstacle is too big and that with hard work, determination and God’s help, we can accomplish whatever we set out to do. Her accomplishments are particularly astounding considering that she has been profoundly deaf since she was eighteen months old. Determined to live a normal life, Heather mainstreamed in a hearing public school, enrolled in college and competed in local pageants. On her third attempt, she won the Miss Alabama pageant and went on to compete for the title of Miss America. Often, people would ask her what it felt like to hear the Regis Philbin say, “and Miss America 1995 is... Heather Whitestone!” Heather laughs and says, “I never heard it.” Heather has authored two books entitled, [Listening With My Heart](#) and [Believing The Promise](#).



KYLE MAYNARD was born with a rare disorder called “Congenital Amputation,” his arms ending at his elbows and his legs at his knees. Despite his physical differences, Kyle was one of the top high school wrestlers in Georgia during his senior season, qualifying for and competing in the 2004 Georgia High School Wrestling Championships and almost achieving All-American status at the NHSCA Senior National Wrestling Championships. As impressive as his academic and sport accomplishments are, it is Kyle’s attitude that makes him a truly extraordinary person. Focusing on accomplishments rather than limitations, “It’s not what I can do; it’s what I WILL do.” Showcased in his book, *No Excuses*, Kyle’s attitude towards life is the result of numerous failures, perseverance to overcome his limitations, and the loving, but strict care of his parents. He may only stand three feet tall, but he is truly a giant among men.



As President of Rick Rigsby Communications and founder of Rick Rigsby Ministries, Dr. **RICK RIGSBY** speaks to audiences as diverse as congregations in the remote jungles of Africa, to executives for America’s top corporations. This award-winning professor holds a faculty position in the Department of Communication at Texas A&M University and he serves Coach Dennis Franchione as chaplain for the Texas A&M football team. Dr. Rigsby also holds appointments with the Center for Executive Development in the College of Business, and the Program in Presidential Rhetoric, affiliated with the George Bush School of Government and Public Service at Texas A&M. A two-time winner of Texas A&M’s prestigious Distinguished Teaching Award, Dr. Rigsby earned his Master’s Degree from California State University, Chico, and his Ph.D. from the University of Oregon.



One of the legendary coach Paul “Bear” Bryant’s favorite coaching sons, **GENE STALLINGS** was named University of Alabama’s 22nd head football coach on January 11, 1990. Over the next seven years, Stallings directed the Crimson Tide to one National Championship (1992), four SEC Western Division titles, six post-season bowl appearances, and the only 13-0 record at the University of Alabama. He also served as the Head Coach at Texas A&M for 7 years, Head Coach of the St. Louis and Phoenix Cardinals for 4 years, and Assistant Coach of the Dallas Cowboys for 14 years, coaching in three Super Bowls. Stallings is a major contributor to the Tuscaloosa RISE program (Rural Infant Stimulation Environment) which helps children with cerebral palsy, Down’s syndrome and other developmental disabilities to surpass their boundaries. He also serves on the board of Trustees at Abilene Christian University.



One of the most distinguished coaching careers in NFL history officially concluded when **DICK VERMEIL** announced his retirement from professional football on January 1, 2006. Vermeil spent 15 seasons as an NFL head coach — including the past five campaigns with Kansas City — and was a member of the league’s coaching fraternity for a total of 19 seasons. His lasting contributions to the game of the football date back far longer than his tenure in pro football which began as the NFL’s first special teams coach. Unquestionably one of the finest innovators and motivators the game has ever known, Vermeil’s style truly stood the test of time, whether it was coaching championship football and swimming teams as a high school coach in California, re-establishing UCLA as a national collegiate powerhouse or reaching the highest echelon at the professional level by leading a club to a Super Bowl championship.

